Living Cities
Infrastructure Finance
City Accelerator

A Tale of Four Cities

GMU P3 Summit
25 April 2017
It was the best of times,
it was the worst of times...
Muni Finance Environment: Best and Worst

Worst
• Federal government uncertainty
• Strong legislative and voter resistance to increasing Federal taxes
• Long-term backlog worse than ever

Best
• Municipal activity; continuing urbanization
• Strong voter support for specific, targeted programs & referenda
• Growing consensus on need for action
• Multi-solving
City Accelerator: Partnership for Innovation

Citi Foundation

LIVING CITIES
INNOVATE → INVEST → LEAD

GOVERNING

CONCEPT GENERATION
IDEAS . INNOVATION . INSPIRATION
Four Cities, Different Challenges

- Pittsburgh – Stairways
- St. Paul – Green Stormwater Infrastructure
- San Francisco – Seawall
- Washington, DC – Office of P3s
Cross-Disciplinary Teams

Mayor’s Office, Planning/Engineering/Public Works, Finance/Budget, Economic Development
18-month Peer Learning & Practice

coached and facilitated
Exposure to Innovative Tools
(and the people and networks developing and using them)
$100,000 in grant funding to help advance innovation for the benefit of low-income individuals
Bright Lights, Big P3: Differences in City and State P3s

• Agency Culture
• Enterprise powers/expertise
• Scale
• Casting of Projects
• Legislative power
Pittsburgh: Stairways to Renewal
St. Paul: Green Infrastructure
San Francisco Seawall

10' - 30' liquefiable fill exerts pressure on wall

Utility damage

bulkhead wall

Rock dike moves toward Bay and settles

Young Bay Mud amplifies shaking and deforms
DC: Pennsylvania 2040 Project
Conclusion: It’s Going to Take More than Rock n’ Roll to Build these Cities