



# *Living Cities* Infrastructure Finance City Accelerator

## A Tale of Four Cities

GMU P3 Summit

25 April 2017



# GOVERNING



It was the best of times,  
it was the worst of times...

# Muni Finance Environment: Best and Worst

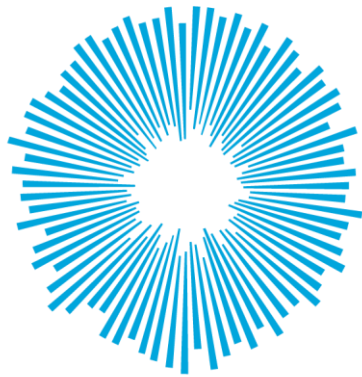
## Worst

- Federal government uncertainty
- Strong legislative and voter resistance to increasing Federal taxes
- Long-term backlog worse than ever

## Best

- Municipal activity; continuing urbanization
- Strong voter support for specific, targeted programs & referenda
- Growing consensus on need for action
- Multi-solving

# City Accelerator: Partnership for Innovation



**LIVING CITIES**

INNOVATE ► INVEST ► LEAD

Citi Foundation



# GOVERNING

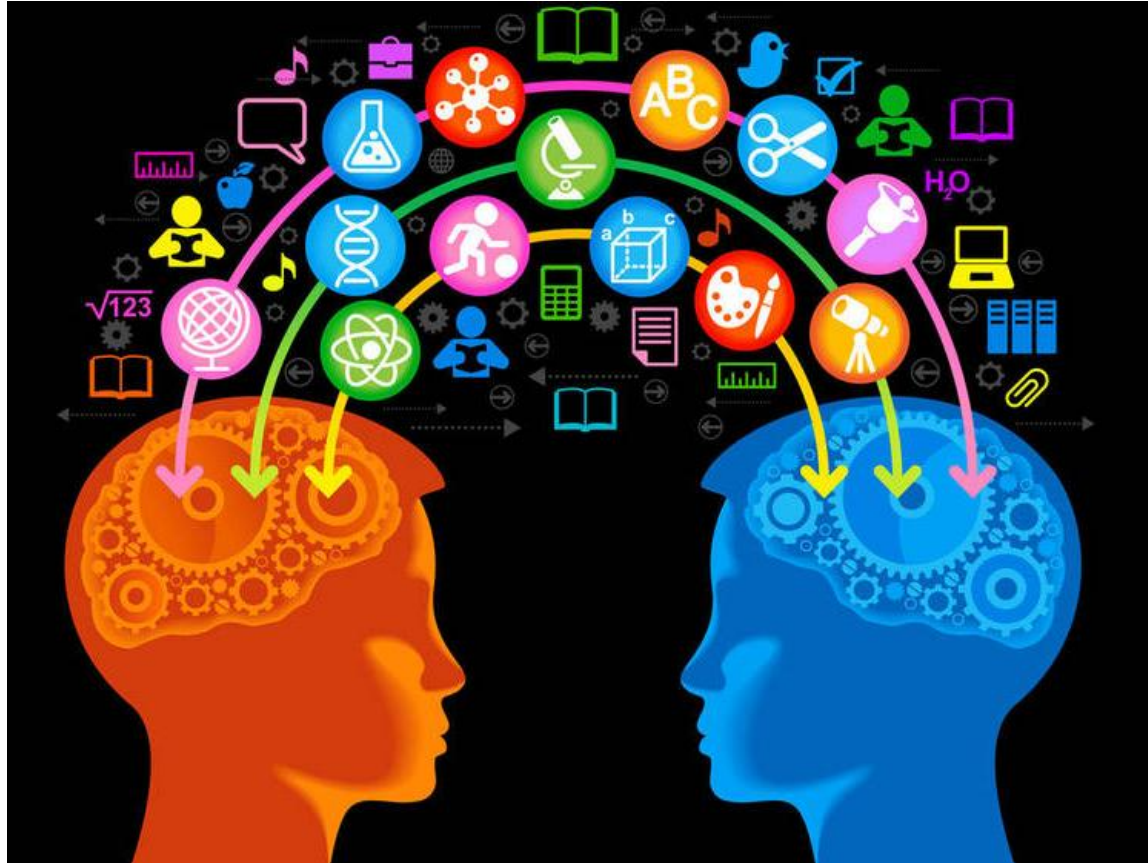


CONCEPT JENERATION

IDEAS . INNOVATION . INSPIRATION

# Four Cities, Different Challenges

- Pittsburgh – Stairways
- St. Paul – Green Stormwater Infrastructure
- San Francisco – Seawall
- Washington, DC – Office of P3s



# Cross-Disciplinary Teams

*Mayor's Office, Planning/Engineering/Public Works,  
Finance/Budget, Economic Development*



# **18-month Peer Learning & Practice**

*coached and facilitated*



# **Exposure to Innovative Tools**

*(and the people and networks developing and using them)*





**\$100,000 in grant funding**

*to help advance innovation  
for the benefit of low-income individuals*

# Bright Lights, Big P3: Differences in City and State P3s

- Agency Culture
- Enterprise powers/expertise
- Scale
- Casting of Projects
- Legislative power

# Pittsburgh: Stairways to Renewal

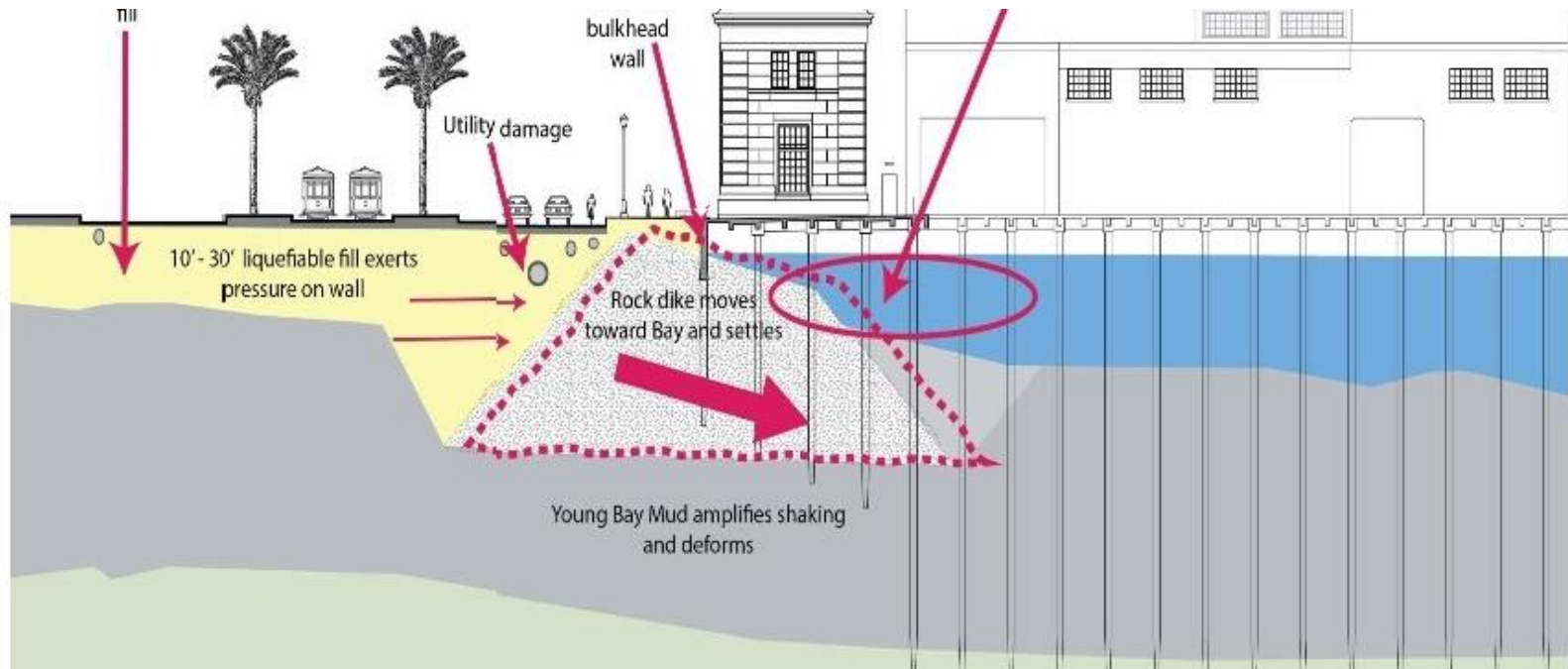




# St. Paul: Green Infrastructure



# San Francisco Seawall



# DC: Pennsylvania 2040 Project





Conclusion: It's Going to Take More  
than Rock n' Roll to Build these Cities

